Civil Affairs
An overview from an Osteopathic Medical Perspective

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- COL (ret) MC USAR
- Family Doc – Warrior
- MFS
- DMO
- Medical Advisor to the Kingdom of Saudi Arabia
- Family Doc – Medical Educator
- DME
- MS MPH
- FAAFP FAODME
- Adena Health Systems Chillicothe OH six new residencies
Career Timeline

• 1975 enlisted via two year ROTC Program
• 1977 Commissioned 2LT MSC 62 A Research / clinical Microbiologist
• 1979 entered AD @ MAMC
• 1982 – 86 COMS DMU
• 1986 re-entered AD @ MAMC
• 1987 – 88 Division Flight Surgeon 9th ID
• 1988 RFS Central America / JTF-B
• 1988-1990 FP Resident MAMC
• 1990 – 1993 FP Doc / Ch FM Ch AM Fort Drum 10th MT DIV
• 1991 Task Force FS Operation BAT
• **1993 -1999 Command Surgeon for USASOC-CAPOC**
• 1999 – 2001 Professor FP / MM USUHS
• 2001 – 2010 Division Surgeon 98 DIV (IDT)
• 2010 – 2012 Command Surgeon Army Legal Command / KSA attached
• DEC 2012 administratively retired
DISCLAIMER

• The thoughts presented today are entirely my own and may or may not reflect the official policy of the US Government or US Army. For official Army policy reference FM 41-10

• These thoughts are reflections of the wars in Nicaragua, El Salvador, Bosnia, Herzegovina, and the multiple engagements throughout the Gulf

• I have no financial relationship nor anything to disclaim
The penalty good men pay for indifference to public affairs is to be ruled by evil men.

- Plato
  (427 – 347 BCE)
DEFINITIONS

PUBLIC AFFAIRS

• Media and Press relations, customer satisfaction, reports directly to the commander

• Has a direct civilian counterpart

CIVIL AFFAIRS

• The tactical and strategic use of CA operators special skill sets to develop stable infrastructure, to “nation build”, to diminish indigenous support for hostile forces

• Has a direct UN and State department counterpart
Hoo-Hah Stuff ...oh why can’t we Osteopath’s do Rambo-like stuff?

- AMEDD: “To Conserve the Fighting Strength”
- Combat multiplier
- Osteopathic Oath / Longstanding medical traditions of being a noncombatant

- Ask Phil, Todd or Denny ......
Look around this room
The Purpose of the Army

• “To kill people and break things” COL Robert Reed, Commander US Army MEDDAC Fort Drum 1993

• “To stand ready to deploy, engage, and destroy the enemies of the United States in close combat”

• Boots on Ground
Because physical wounds heal
“Special Forces”

- Rangers - the killer elite
- Green Berets – the killer trainer elite
- SEALs - multi-environmental killer elite
- Para jumpers – “the quiet professionals”, recovery and extraction
- Delta - governmental killers
- TF 160 – spec. op. aviation Night Stalkers
- CAPOC
- “Not every one in SOC wears a green beret”
SPECIAL FORCES
THE ONLY ASSIGNMENT WHERE YOU LOOK GOOD DRESSED AS VEGETATION.
USA-SOC-CAPOC

• HQ Fort Bragg NC. Affiliation with 18 ABN Corps.
• Vast majority of its manpower is reserve based, only one AD BN.
• Four nationally dispersed HQs: NC, NY, UT, WA.
• Each region has a BG who reports to a MG
Who is sought out for CAPOC

- Nuclear Power Plant Operators
- Railroad design engineers
- Seaport terminal operators
- Veterinarians
- State police
- Psychologists
- School teachers
- Judges and lawyers
Contrast this patient population to the Aviation Medicine Community

- No wings...keep them out
- Wings ..do everything possible to keep them flying
- They seldom self report and physical or mental impairments
- The “best patients” in the world
Contrast to Dive Community

- If their lips are moving they must be lying
- Always want compensation for getting bent
- Overtime pay and extended convalescent leave
- Hard to prove or disprove microcellular damage and the threat is very real
Contrast to CAPOC

• My troops were about 80% New Jersey State Police Officers who would get their SP pay and disability pay for any ailment sustained on a drill.

• “I’m a cop...you can not tell me what to do” made their compliance with medical screening a challenge, having no organic support made their medical care almost impossible.
LTG Ron Blanck thought out of the box

• I was assigned to OTSG (Army) as a consultant in Reserve FP Affairs and attached on permanent orders to CAPOC as their acting Command Surgeon.

• For the first time the Reserve put a doctor into the structure. This was poorly received by the AD Surgeon until it cut the mobilizations failure rate from 65% to 0. I held that rate for four years by doing pre-mobilization screens.
60% failure rate to 0% rate for three consecutive years
Nation building 101

• Public health
• Sanitation
• Infrastructure – roads, rails, airfields
• Power – hydro, nuclear, fossil fuel
• Education
• Government
As military DOs you must adapt to the regional standards and mentality

• The value of livestock often supersedes the value of one’s children – vaccinate the cattle and goats, and then their kids

• The value of life is at times of little to no value- snake bite victims refusing antivenin, industrial amputations refusing hemorrhage control

• Your value as an American doctor is escalated to beyond reason – dead babies and high bounty.
As military DOs you must adapt to regional and religious norms

• Saudi officer’s new baby had no worth as it was a female, no doctor’s visit necessary even thought the care was free. He allowed me to call in antibiotics and she fully recovered.

• Under threat of death a male US doc can not touch an Islamic woman – anywhere in any circumstance
Doctrine

• Civil Affairs forces support missions in every theater, in peace and war, throughout the full range of military operations. They are a combat multiplier for every commander across the domain of the conflict. The role of CA forces in support of civil-military operations (CMO) is clarified for the missions, employment and support requirements, capabilities, and limitations of these forces.
• Civil-military operations may be performed by designated Civil Affairs forces, by other military forces, or by a combination of Civil Affairs forces and other forces.

• Humanitarian assistance (HA)
• Foreign Nation Support (FNS)
• Managing dislocated civilians (DCs)
• Military civic action (MCA)
EXAMPLES

• DESERT STORM
• PROVIDE COMFORT
• DESERT SHIELD
• RESTORE HOPE
• UPHOLD AND MAINTAIN DEMOCRACY
• HURRICANE ANDREW
More EXAMPLES

• PROMOTE LIBERTY    Panama 1989
• PROVIDE COMFORT    Iraq 1991
• SEA ANGLE          Bangladesh 1991
• RESTORE and CONTINUE HOPE    Somalia 1992
• Joint TASK FORCE BRAVO    Central America 1983 onward
• JOINT ENDEAVOR    Bosnia 1995
• JOINT GUARD    Bosnia 1995
• GUARDIAN ASSISTANCE    Congo and Rwanda 1996
Joint Task Force Bravo

Providing Access, Engagement, Multi-Agency Support and Response Capability to SOUTHCOM contingencies

Panama, Costa Rica, Nicaragua, El Salvador, Honduras, Belize, Guatemala
TITO
THE STORY FROM INSIDE
... Serbien muss sterben!
ếmة لقلقلة من الشعور من الظلم.
CIVIL AFFAIRS SUPPORT TO SPECIAL OPERATIONS

• Missions: Unconventional Warfare, Foreign internal defense, Psychological operations, Civil Affairs, information operations, Direct action, Special reconnaissance, Combating terrorism, Counter proliferation of weapons of mass destruction

• Collateral Activities: Coalition support, combat search and rescue, counter drug activities, countermine activities, Humanitarian assistance, Security assistance
REGIONAL ORIENTATION

• USPACOM
• USSOUTHCOM
• USJFCOM
• USEUCOM
• USEUCOM
• USCENTCM
• Korea
Army Special Operations Truths

- Humans are more important than hardware
- Quality is better than quantity
- CA cannot be mass-produced
- Competent CA cannot be created after emergencies arise
SPECIAL OPERATIONS IMPERATIVES

• Understand the operational environment
• Recognize political implications
• Facilitate interagency activities
• Engage the threat discriminately
• Consider long-term effects
• Ensure legitimacy and credibility of special operations activities
• Anticipate and control psychological effects
• Apply capabilities indirectly
• Develop multiple options
• Ensure long-term sustainment
• Provide sufficient
• Intelligence
• Balance security and synchronization
FEMA

• 20 JULY 1979
• Executive Order 12148
• President Carter transferred all functions previously assigned to the Defense Civil Preparedness Agency within DOD to the newly created Federal Emergency Management Agency
• So…CAPOC is all OCONUS by design
The birth of Civil Affairs

• War Department in WWII
• 17 AUG 55 CA military Branch became the USAR branch, 02 OCT 1959 it reverted back to CA Branch .... Army and Navy recognized the need for civilian expertise is the overriding requirement for CA officers.
COMPASSION

The dew of compassion is a tear.
Civil Affairs Capabilities

- Area Expertise –
  - regional focus, language, extensive studies and deployments, cultural awareness

- Generalists –
  - Subject matter experts
Team concept

- Government Team *
- Economic and Commerce Team
- Public Facilities Team
- Special Functions Team
- Linguist Team

*MC, MSC, VC, EN, JAG members
Capabilities of Govt. Team

- Public Administration
- Public Education
- Public Safety
- International Law
- Public Health
Capabilities of a CA Battalion

- Foreign internal defense (FID)
- Unconventional warfare (UW)
- Humanitarian Assistance (HA)
- Coalition support (CS)
- Information operations (IO)
- Security Assistance (SA)
- Counterdrug (CD)
- Combat search and rescue (CSAR)
“Iran – Contra Affair “

“Operation BAT”
USASOC Organization

- U.S. Special Operations Command ****
- U.S. Army Special Operations Command ***
- USAJFKSWCS **
- U.S. Army Spec. Forces Command **
- U.S. Army CAPOC **
- 75th Ranger Regiment COL
- 160th Spec Op Avn Reg COL
USASFC

- 1st SF Group
- 3rd SF Group
- 5th SF Group
- 7th SF Group
- 10th SF Group
- 19th SF Group ANG
- 20th SF Group ANG
USACAPOC

- 2\textsuperscript{nd} Psychological Op. group USAR
- 7\textsuperscript{th} Psychological Op group USAR
- 4\textsuperscript{th} Psychological Op group AD
- 350\textsuperscript{th} CA Command USAR
- 351\textsuperscript{st} CA Affairs Command USAR
- 352\textsuperscript{nd} CA Command
- 353\textsuperscript{rd} CA Command
- 96\textsuperscript{th} CA Battalion AD